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OSA 5631-64

16 December 1964

MEMORANDUM FOR: Executive Officer, Directorate of Science
and Technology

SUBJECT: OCS Support to OSA

1. In anticipation of our upcoming meeting with Mr. Joe Becker to discuss OSA computer support requirements, I would like to outline in the following my thoughts on how the OSA/OCS relationship should exist. My position is based upon our general agreement that OSA must have a self-contained automation capability to satisfy its specialized and peculiar requirements.

2. As you know, we have [redacted] in our Automation Division. At the present time, [redacted] are occupied by Air Force personnel, [redacted] are occupied by [redacted]. Among the civilians presently working in the Automation Division, only [redacted] has been provided by OCS, and I understand he still occupies a position in the OCS T/O. The remaining [redacted] were recruited by OSA. For your information, I am attaching a copy of the current Automation Division T/O.

3. With regard to the question of "With whom should these civilians identify themselves in a long-term career sense," I would propose that they look to OCS as their parent office. This obviously would be an arrangement akin to that which we now have with the Offices of Communication and Security under which their representatives occupy OSA positions. In consonance with the latter, OCS would provide personnel to satisfy OSA requirements with these personnel looking to the Office of Special Activities as their Office of assignment for supervisory and performance evaluation purposes. Such an arrangement would not preclude a technical and/or professional interface between these individuals and OCS, but OCS would not provide supervisory direction. Under this



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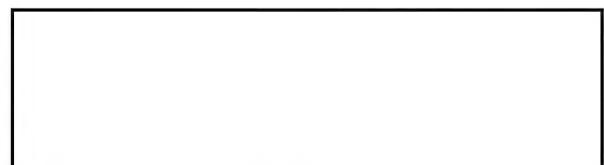
OSA 5631-64

approach OCS would be responsible for initial recruitment against OSA requirements as well as those of the total OCS.

4. We would have to have agreement that OCS assigns no one to OSA without the latter's approval, and as well, that no reassessments from OSA could be made without OSA's concurrence. On the question of length of assignment to OSA, I would urge that we consider the three-year tour as the average minimum. Obviously, there would have to be a degree of flexibility in this connection and also a constructive exchange between ourselves and OCS as we consider personnel rotation. Considering the accomplishment of our basic missions as pre-eminent, concern for individual career progression should be one of our principal objectives. Though I would not attempt to be very specific in terms of which positions, I do feel it desirable that we have within the Automation Division the benefit of an intermix with the Agency personnel of automation oriented Air Force personnel who bring with them certain Air Force expertise. In this situation again, I would expect that OSA and OCS could mutually agree to the benefit of the operation.

5. In conclusion and possibly for consideration in our meeting with Mr. Becker, I would request that OCS provide as soon as possible a replacement for [redacted] who was recently reassigned to OCS.

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JACK C. LEDFORD
Colonel USAF
Assistant Director
(Special Activities)

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Attachment

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OSA 5631-64

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EO/OSA [redacted] (16 Dec 64)

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